

FOR
CENTRAL INTELLIGENCE AGENCY

PROGRAM Contemporaneous

STATION WAMU-FM

DATE March 15, 1964 5:00 P.M.

CITY Washington, D. C.

MR. ALLEN DULLES

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ANNOUNCER: "Good afternoon, and welcome to Contemporaneous. Today we present a talk by Mr. Allen W. Dulles, former Director of the Central Intelligence Agency. This was part of the Harvard Law School Forum devoted to this topic, which included participants, Professor Thomas Schelling, Department of Economics, and Harvard Professor Milton Katz, as well as Henry L. Stimson, Professor of Law. Mr. Dulles spoke at the Harvard Law School Forum held on the 27th of January, 1964. The moderator for this particular Harvard law school forum was Professor Arthur T. Von Mehren. The Professor will introduce Mr. Dulles."

VON MEHREN: "My functions for the evening are essentially of a housekeeping nature. I would like to introduce to you very briefly both the topic and our principal speaker. Our tonight's topic for discussion, the role of intelligence in policy making, is I think susceptible of a good many interpretations. I wondered when I was first called on the phone about it, just what was really involved. Within its ample contours, one could take up such problems as these. What is the optimum intelligence quotient for policy makers? Do the more intelligent policy makers reach in general, better decisions? Or, what are the relative roles of ratiocination and intuition in the decision making process?"

"However, and this will doubtless relieve many of you -- the name and career of our principal speaker for tonight suggests quite another emphasis.

(LAUGHTER)

"A man who served with the office of Strategic Services during World War II, and who was Deputy Director, Central Intelligence Agency, 1951 through 1953, and the Director of that agency from 1953 through 1961 -- though certainly not uninterested in these more theoretical and philosophical problems, is doubtless here tonight to discuss with us some aspects of what, in simpler and cruder days was called espionage.

"If the year were 1923, and the closest counterpart to Allen Dulles that the United States had at that period were addressing us,

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